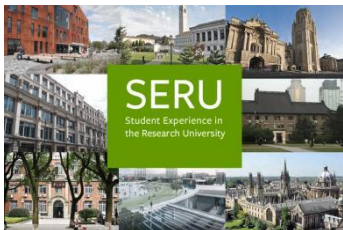


SERU-INTERNATIONAL RESEARCH CONFERENCE

**NATIONAL RESEARCH UNIVERSITY “HIGHER SCHOOL OF ECONOMICS”
MAY 15-17, 2014**

Yulia Grinkevich,
Director of Internationalization



ROAD TO TOP 100



(HSE GLOBAL COMPETITIVENESS PROGRAM)

“5-100” – the open contest

Goal – to select Russia’s most promising higher education institutions and award them financial support from the government to promote Russia’s higher education in the world rankings.

The Roadmap = Global Competitiveness Programme – the document which:

- determines the main gaps that separate the HSE from reaching desired academic and scientific performance
- outlines the initiatives for their erasure.

The strategy covers all aspects of the University: education, academic research, personnel, infrastructure, and the dissemination of ground-breaking knowledge and practice in science.

Major gaps: **Education**



- Most programs still focused nationally
- Weak presence on the international market of talents
- Poor integration of education and research (for international students)

International students: $\frac{2013}{3\%}$ $\frac{2020}{12\%}$

Courses in English: $\frac{2013}{5\%}$ $\frac{2020}{20\%}$

Major gaps: Infrastructure



- Dispersed location of university buildings
- Shortage of space for individual and team work
- Absence of own sports and recreation facilities

Max. time to commute between university buildings, min:

2013
65

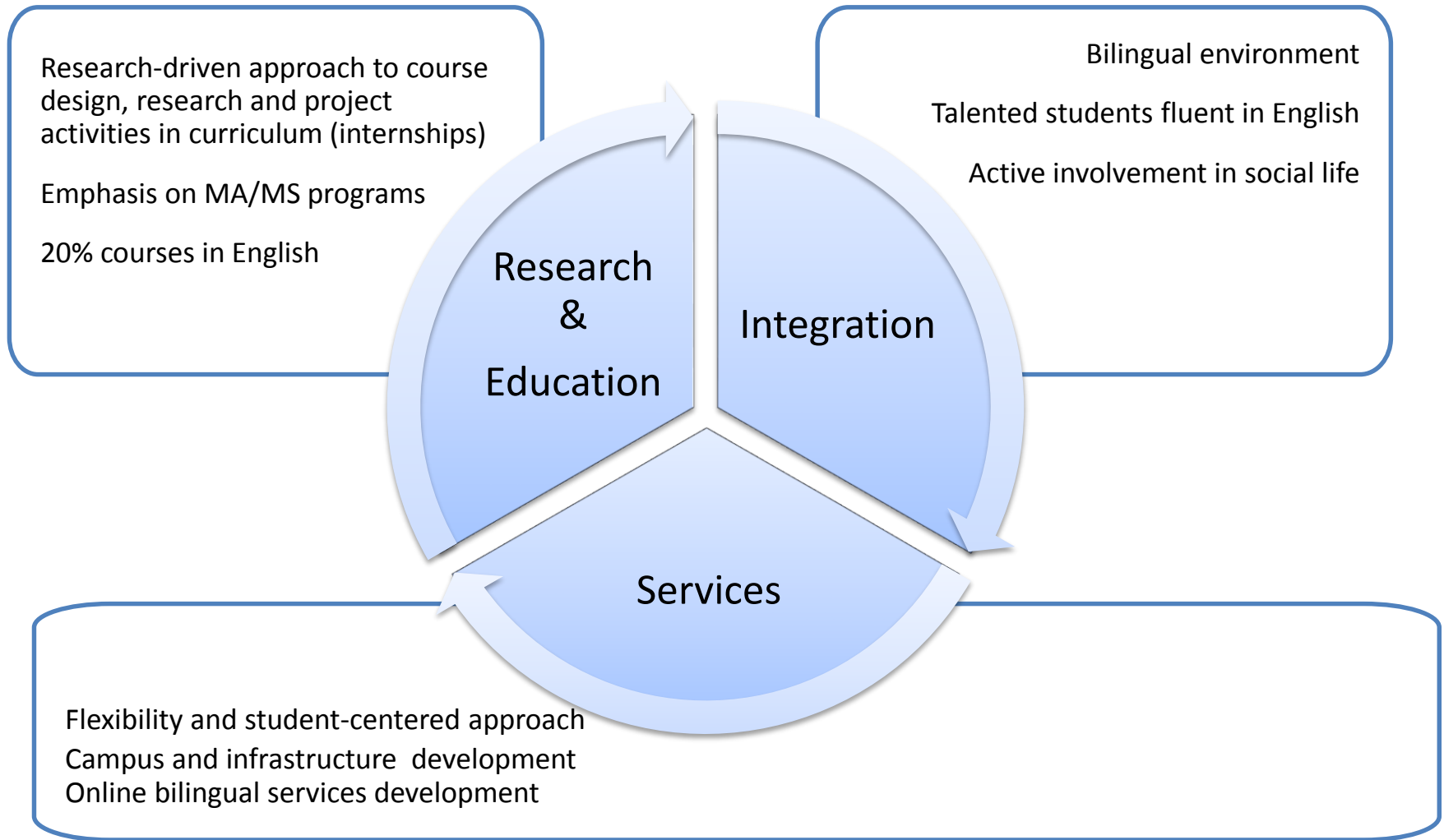
2020
30

Faculty members provided with personal offices/working spaces:

2013
5%

2020
80%

Key principles of HSE development (international students)





International student services: Key challenges (feedback from international students)

- no professional part-time programs for students (paid internships)
- administrative barriers (work permit, visa issues)
- administration and information flow in Russian only
- poor library service (lack of qualified research librarians)
- lack of included Russian language classes (1 semester)

The Approach



1. Special Focus:
 1. Vice-rector for International Affairs
 2. Reform of International Office
2. Initiatives
 1. International MA Programs
 2. Summer University

